



# WAMPO Economic Development Report – Advanced Manufacturing

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In Partnership With:



JEO CONSULTING GROUP



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## Introduction and Summary

The aim of this report is to analyze the progress of economic development in the WAMPO region selected target sectors. The Greater Wichita Partnership has identified key development sectors as part of its economic development initiatives: advanced manufacturing, aerospace, agriculture, energy, healthcare, IT systems & support, and transportation. Each sector will be outlined in this report with an investigation into its industry landscape, labor, the balance of trade, and general trends.

Advanced manufacturing within the Wichita MSA has been in a growth cycle, increasing its relative competitiveness. The three companies that dominate the advanced manufacturing sector are Coleman, Hustler Turf, and Case New Holland. The five largest subsectors are plastics, architectural metals, machine shops, coating, and agriculture machinery. Employment grew in four of the five, and productivity increased in three over six years.

The sector has a significant competitive labor advantage over its competitors, as the region has a high labor concentration in purchase agents, assemblers, machinists, and inspectors. The skills, knowledge, and abilities within this segment tend to require more education and experience than the broader manufacturing industry, as this study outlines. Therefore, the region's higher relative number of skilled laborers creates a competitive advantage over other markets.

The broader market conditions for advanced manufacturing play to Wichita's strategic advantage, as this segment has high barriers to entry, low substitutions, and lots of competition. Since the region already has strong firms with proprietary technology, those companies are expected to remain competitive. In addition, providing a healthy competitive business environment through access to qualified-skilled labor, a relatively competitive tax environment, and adequate heavy highway infrastructure increases the profitability of this sector.

## Industry Landscape

The following NAICS codes, provided by the Greater Wichita Partnership, constitute the advanced manufacturing category. These codes were used to extract specific industry data related to these subsections.

| Advanced Manufacturing and Materials |                                                                                                 |                                  |
|--------------------------------------|-------------------------------------------------------------------------------------------------|----------------------------------|
| NAICS                                | Description                                                                                     | Subsector                        |
| 3321                                 | Forging and Stamping                                                                            | Machinery & Manufacturing        |
| 3322                                 | Cutlery and Handtool Manufacturing                                                              | Machinery & Manufacturing        |
| 3323                                 | Architectural and Structural Metals Manufacturing                                               | Machinery & Manufacturing        |
| 3324                                 | Boiler, Tank, and Shipping Container Manufacturing                                              | Machinery & Manufacturing        |
| 3327                                 | Machine Shops; Turned Product; and Screw, Nut, and Bolt Manufacturing                           | Machinery & Manufacturing        |
| 3328                                 | Coating, Engraving, Heat Treating, and Allied Activities                                        | Machinery & Manufacturing        |
| 3329                                 | Other Fabricated Metal Product Manufacturing                                                    | Machinery & Manufacturing        |
| 3331                                 | Agriculture, Construction, and Mining Machinery Manufacturing                                   | Machinery & Manufacturing        |
| 3332                                 | Industrial Machinery Manufacturing                                                              | Machinery & Manufacturing        |
| 3333                                 | Commercial and Service Industry Machinery Manufacturing                                         | Machinery & Manufacturing        |
| 3334                                 | Ventilation, Heating, Air-Conditioning, and Commercial Refrigeration Equipment Manufacturing    | Machinery & Manufacturing        |
| 3335                                 | Metalworking Machinery Manufacturing                                                            | Machinery & Manufacturing        |
| 3336                                 | Engine, Turbine, and Power Transmission Equipment Manufacturing                                 | Machinery & Manufacturing        |
| 3339                                 | Other General Purpose Machinery Manufacturing                                                   | Machinery & Manufacturing        |
| 3362                                 | Motor Vehicle Body and Trailer Manufacturing                                                    | Machinery & Manufacturing        |
| 3363                                 | Motor Vehicle Parts Manufacturing                                                               | Machinery & Manufacturing        |
| 3391                                 | Medical Equipment and Supplies Manufacturing                                                    | Machinery & Manufacturing        |
| 3399                                 | Other Miscellaneous Manufacturing                                                               | Machinery & Manufacturing        |
| <b>3252</b>                          | <b>Resin, Synthetic Rubber, and Artificial and Synthetic Fibers and Filaments Manufacturing</b> | <b>Plastics &amp; Composites</b> |
| <b>3261</b>                          | <b>Plastics Product Manufacturing</b>                                                           | <b>Plastics &amp; Composites</b> |
| <b>3262</b>                          | <b>Rubber Product Manufacturing</b>                                                             | <b>Plastics &amp; Composites</b> |

In order to give perspective to the climate of this key sector, a list of other communities with strong manufacturing sectors has been identified using their location quotients. Additionally, for consistent comparison, other Midwestern cities have been included to convey where Wichita has growth opportunities.

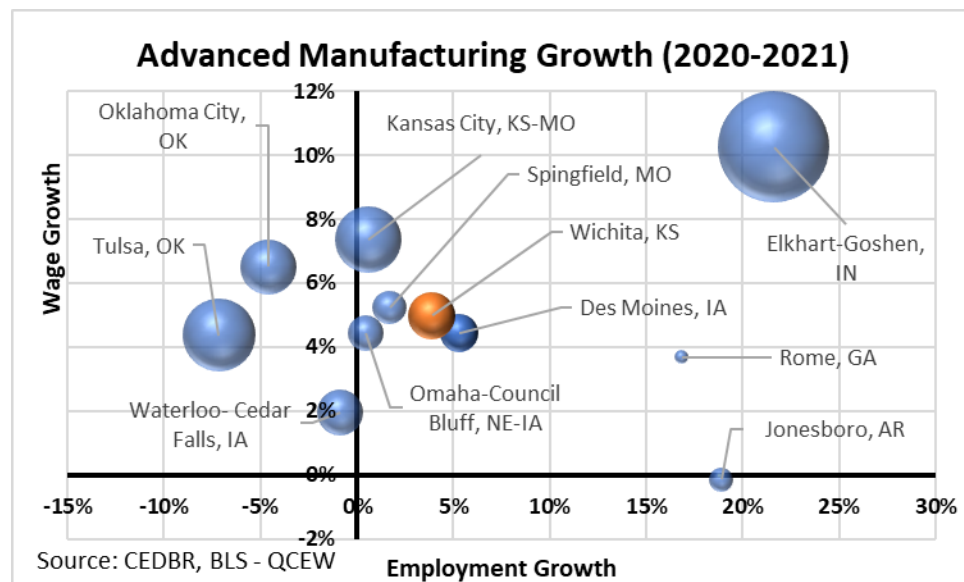
## Key Advanced Manufacturing Communities

|                                     |
|-------------------------------------|
| Wichita, KS MSA                     |
| Kansas City, MO-KS MSA              |
| Des Moines- West Des Moines, IA MSA |
| Elkhart-Goshen, IN MSA              |
| Jonesboro, AR MSA                   |
| Oklahoma City, OK MSA               |
| Omaha-Council Bluffs, NE-IA MSA     |
| Rome, GA MSA                        |
| Springfield, MO MSA                 |
| Tulsa, OK MSA                       |
| Waterloo-Cedar Falls, IA MSA        |

The comparison cities were selected based on the following criteria: employment concentration, size of the town, and preference for Midwest. Furthermore, all of the communities were vetted with the Greater Wichita Partnership as communities that the Wichita area competes within the respective sector.

In order to capture the broad industry landscape and recent competitiveness of the advanced manufacturing sector within the Wichita area, this study developed a growth matrix. The matrix captures the relative growth and size of the market compared to the selected comparable communities. Any city within the top right quadrant should be considered in a growth mode. Those in the bottom left quadrant are in declining sectors. The other two quadrants, bottom right and top left, identify economic weaknesses that must be addressed.

Of the cities being compared in the advanced manufacturing sector, Elkhart-Goshen, IN, had the most robust employment along with a high wage growth and employment growth relative to the other locations. Other Midwest locations, such as Waterloo-Cedar Falls, Oklahoma City, and Tulsa, have seen wage declines for the advanced manufacturing sector from 2020 to 2021. Meanwhile, the Wichita MSA saw increases in both wages and establishments over this time period. Overall, Wichita's advanced manufacturing sector was highly competitive.



## Labor

In the realm of advanced manufacturing employment, Wichita, Kansas, has displayed consistent growth over the years. Starting with 9,028 employees in 2015, Wichita's advanced manufacturing sector witnessed a steady rise to 9,347 employees in 2021, representing a 1% annualized growth over the six years. Notably, between 2020 and 2021, the city experienced a 4% increase in employment, showcasing its resilience and ability to adapt even in challenging times. These figures highlight Wichita's status as a strong player in the advanced manufacturing industry, contributing to its economic vitality and establishing it as a hub for innovation and skilled manufacturing talent. Wichita's biggest competitors, based on growth, are Jonesboro, Rome, and Elkhart.

| Advanced Manufacturing Employment |        |        |        |        |        |        |        |                   |         |
|-----------------------------------|--------|--------|--------|--------|--------|--------|--------|-------------------|---------|
|                                   | 2015   | 2016   | 2017   | 2018   | 2019   | 2020   | 2021   | Annualized growth |         |
|                                   |        |        |        |        |        |        |        | 2015-21           | 2020-21 |
| Des Moines                        | 5,466  | 5,348  | 5,488  | 5,884  | 6,052  | 5,703  | 6,006  | 1%                | 5%      |
| Elkhart-Goshen, IN MSA            | 42,241 | 44,256 | 48,985 | 50,551 | 47,247 | 43,358 | 52,735 | 4%                | 22%     |
| Jonesboro, AR MSA                 | 1,393  | 1,473  | 1,678  | 1,751  | 1,909  | 1,967  | 2,338  | 10%               | 19%     |
| KC                                | 17,903 | 18,377 | 18,603 | 19,727 | 19,588 | 18,511 | 18,623 | 1%                | 1%      |
| OKC                               | 16,812 | 14,651 | 14,706 | 15,333 | 15,394 | 13,634 | 13,009 | -3%               | -5%     |
| Omaha                             | 5,791  | 5,533  | 5,401  | 5,377  | 5,349  | 5,235  | 5,258  | -1%               | 0%      |
| Rome, GA MSA                      | 485    | 481    | 580    | 544    | 551    | 577    | 674    | 6%                | 17%     |
| Springfield, MO MSA               | 4,665  | 4,228  | 4,071  | 4,747  | 4,750  | 4,564  | 4,642  | 0%                | 2%      |
| Tulsa                             | 27,630 | 24,946 | 24,645 | 25,803 | 26,660 | 24,053 | 22,330 | -3%               | -7%     |
| Waterloo-Cedar Falls, IA MSA      | 9,270  | 9,034  | 8,731  | 9,020  | 9,081  | 8,723  | 8,649  | -1%               | -1%     |
| Wichita, KS                       | 9,028  | 9,190  | 9,090  | 9,162  | 9,452  | 8,998  | 9,347  | 1%                | 4%      |

Source: CEDBR, BLS- QCEW

When examining the larger sectors within advanced manufacturing employment, several noteworthy trends emerge. In the field of plastics product manufacturing, there has been consistent growth from 1,137 employees in 2015 to 1,384 employees in 2021, representing a 3% annualized growth over the six years. Similarly, machine shops, turned products, and screw manufacturing experienced substantial growth, increasing from 1,085 employees in 2015 to 1,389 employees in 2021, with an annualized growth rate of 4%. However, it is essential to note that some sectors faced challenges during this period. For example, coating, engraving, heat treating, and allied services witnessed a decline, dropping from 1,125 employees in 2015 to 820 employees in 2021, reflecting a significant decrease of 18% in annualized growth. Overall, these figures highlight the dynamic nature of advanced manufacturing employment and the varying trajectories of different sectors within the industry.



## WAMPO Economic Development Report

### Advanced Manufacturing Employment

|                                               | 2015  | 2016  | 2017  | 2018  | 2019  | 2020  | 2021  | Annualized growth |         |
|-----------------------------------------------|-------|-------|-------|-------|-------|-------|-------|-------------------|---------|
|                                               |       |       |       |       |       |       |       | 2015-21           | 2020-21 |
| Resin, synthetic rubber, and artificial       |       |       |       |       |       |       |       |                   |         |
| Plastics product manufacturing                | 1,137 | 1,180 | 1,222 | 1,262 | 1,303 | 1,343 | 1,384 | 3%                | 3%      |
| Rubber product manufacturing                  | 101   | 102   | 102   | 102   | 103   | 103   | 103   | 0%                | 0%      |
| Forging and stamping                          |       |       |       |       |       |       |       |                   |         |
| Cutlery and handtool                          | 26    | 26    | 27    | 28    | 28    | 29    | 29    | 2%                | 3%      |
| Architectural and structural metals           | 1,246 | 1,218 | 1,300 | 1,261 | 1,255 | 1,303 | 1,327 | 1%                | 2%      |
| Boiler, tank, and shipping container          | 87    | 87    | 89    | 88    | 90    | 89    | 91    | 1%                | 3%      |
| Machine shops; turned product; and screw      | 1,085 | 1,139 | 1,191 | 1,253 | 1,310 | 1,308 | 1,389 | 4%                | 6%      |
| Coating, engraving, heat treating, and allied | 1,125 | 1,120 | 1,114 | 1,204 | 1,277 | 1,002 | 820   | -4%               | -18%    |
| Other fabricated metal product                | 482   | 516   | 480   | 483   | 535   | 466   | 475   | 0%                | 2%      |
| Agriculture, construction, and mining         | 2,625 | 2,710 | 2,459 | 2,349 | 2,401 | 2,265 | 2,534 | 0%                | 12%     |
| Industrial machinery                          |       |       |       |       |       |       |       |                   |         |
| Commercial and service industry machinery     | 180   | 163   | 152   | 151   | 177   | 124   | 129   | -4%               | 4%      |
| Ventilation, heating, air-conditioning        |       |       |       |       |       |       |       |                   |         |
| Metalworking machinery                        | 132   | 152   | 170   | 173   | 149   | 143   | 164   | 3%                | 15%     |
| Engine, turbine, and power transmission       |       |       |       |       |       |       |       |                   |         |
| Other general purpose machinery               | 802   | 777   | 784   | 809   | 824   | 823   | 902   | 2%                | 10%     |
| Motor vehicle body and trailer                |       |       |       |       |       |       |       |                   |         |

Source: CEDBR, BLS- QCEW

### Advanced Manufacturing Establishments

| Communities                         | Annual 2020 | Annual 2021 | YR/YR % |
|-------------------------------------|-------------|-------------|---------|
| Wichita, KS MSA                     | 256         | 262         | 2%      |
| Kansas City, MO-KS MSA              | 571         | 581         | 2%      |
| Des Moines- West Des Moines, IA MSA | 174         | 176         | 1%      |
| Elkhart-Goshen, IN MSA              | 407         | 412         | 1%      |
| Jonesboro, AR MSA                   | 33          | 32          | -3%     |
| Oklahoma City, OK MSA               | 463         | 443         | -4%     |
| Omaha-Council Bluffs, NE-IA MSA     | 172         | 179         | 4%      |
| Rome, GA MSA                        | 26          | 26          | 0%      |
| Springfield, MO MSA                 | 157         | 156         | -1%     |
| Tulsa, OK MSA                       | 705         | 678         | -4%     |
| Waterloo-Cedar Falls, IA MSA        | 94          | 95          | 1%      |

Source: CEDBR, BLS- QCEW

| Community                | Advanced Manufacturing Wages |           |           |           |           |           |           |
|--------------------------|------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|
|                          | 2015                         | 2016      | 2017      | 2018      | 2019      | 2020      | 2021      |
| Des Moines               | \$ 53,445                    | \$ 53,254 | \$ 54,655 | \$ 56,893 | \$ 57,917 | \$ 61,051 | \$ 63,750 |
| Elkhart-Foshen, IN       | \$ 41,755                    | \$ 43,508 | \$ 45,431 | \$ 45,466 | \$ 46,479 | \$ 49,767 | \$ 54,872 |
| Jonesboro, AR            | \$ 51,059                    | \$ 51,778 | \$ 53,375 | \$ 54,870 | \$ 55,454 | \$ 59,293 | \$ 59,209 |
| Kansas City, Missouri    | \$ 54,684                    | \$ 56,109 | \$ 56,542 | \$ 56,200 | \$ 57,220 | \$ 59,548 | \$ 63,935 |
| Oklahoma City, OK        | \$ 50,139                    | \$ 49,574 | \$ 53,508 | \$ 55,753 | \$ 57,470 | \$ 60,479 | \$ 64,411 |
| Omaha, NE                | \$ 52,851                    | \$ 52,096 | \$ 53,400 | \$ 55,293 | \$ 56,996 | \$ 60,079 | \$ 62,750 |
| Rome, GA                 | \$ 64,368                    | \$ 65,861 | \$ 65,772 | \$ 65,043 | \$ 69,138 | \$ 71,374 | \$ 74,005 |
| Springfield, MO          | \$ 41,856                    | \$ 43,595 | \$ 44,648 | \$ 44,290 | \$ 45,497 | \$ 47,728 | \$ 50,230 |
| Tulsa, OK                | \$ 54,880                    | \$ 55,031 | \$ 57,348 | \$ 59,673 | \$ 60,247 | \$ 60,008 | \$ 62,625 |
| Waterloo-Cedar Falls, IA | \$ 56,809                    | \$ 56,020 | \$ 60,554 | \$ 61,573 | \$ 61,711 | \$ 64,133 | \$ 65,386 |
| Wichita, KS              | \$ 48,121                    | \$ 48,562 | \$ 50,136 | \$ 52,160 | \$ 53,527 | \$ 54,436 | \$ 57,149 |

Source: CEDBR, BLS - QCEW

Another important aspect of labor is occupation classifications within an industry. The following list is an approximation of the labor supply for each of these categories. In total level, the three largest key occupations within the Wichita area were aircraft structures, miscellaneous assemblers, and inspectors.

| Occupation                                                    | Key Occupations        |               |
|---------------------------------------------------------------|------------------------|---------------|
|                                                               | Wichita MSA Employment | US Employment |
| Helpers--Production Workers                                   | 400                    | 131,600       |
| Inspectors, Testers, Sorters, Samplers, and Weighers          | 2,660                  | 370,510       |
| Machinists                                                    | 1,560                  | 262,700       |
| Buyers and Purchasing Agents                                  | 1,570                  | 110,710       |
| Aircraft Structure, Surfaces, Rigging, and Systems Assemblers | 5,340                  | -             |
| Miscellaneous Assemblers and Fabricators                      | 3,200                  | -             |

Source: CEDBR: BLS, OES

Wages and location quotients were gathered for each occupation for the Wichita MSA. While each occupation had an above-average location quotient compared to the rest of the United States, the category of aircraft structures, surfaces, rigging, and systems assemblers had the highest location quotient of 82.69, indicating that Wichita was over eighty-two times more concentrated than the nation, giving the region a distinct labor advantage.

A location quotient is a statistical measure used to compare the concentration or specialization of a particular industry or occupation in a specific geographic area relative to its concentration in a larger reference area, typically a region or a nation. It is calculated by dividing the proportion of employment in a specific industry or occupation in the target area by the proportion of employment in the same industry or occupation in the reference area, and then comparing the result to a value of one. A location quotient greater than 1 indicates a higher concentration of the industry or occupation in the target area compared to the reference area, suggesting specialization or a comparative advantage in that particular sector. Conversely, a location quotient of less than 1 indicates a lower concentration, less specialization in the industry or occupation in the target area.

## 2021 Labor Costs - Advanced Manufacturing

| Occupation (SOC code)                                                 | Mean Wage | 10th Percentile Wage | 90th Percentile Wage | Location Quotient |
|-----------------------------------------------------------------------|-----------|----------------------|----------------------|-------------------|
| Buyers and Purchasing Agents(131020)                                  | \$73,550  | \$38,010             | \$106,950            | 1.69              |
| Aircraft Structure, Surfaces, Rigging, and Systems Assemblers(512011) |           |                      |                      | 82.96             |
| Miscellaneous Assemblers and Fabricators(512090)                      | \$38,460  | \$27,260             | \$55,370             | 1.1               |
| Machinists(514041)                                                    | \$47,700  | \$31,190             | \$66,850             | 2.46              |
| Inspectors, Testers, Sorters, Samplers, and Weighers(519061)          | \$61,130  | \$37,130             | \$84,460             | 2.29              |
| Helpers--Production Workers(519198)                                   | \$38,190  | \$28,130             | \$63,170             | 1.03              |

Source: CEDBR, BLS-OES

Productivity is an important component of the labor discussion. Using national figures, the following list of occupations has been detailed for the advanced manufacturing sector, where productivity is compared against the base year 2012. Those sectors with increasing productivity, as represented by rates above 100, are growing and have the opportunity for increased wages and profitability.

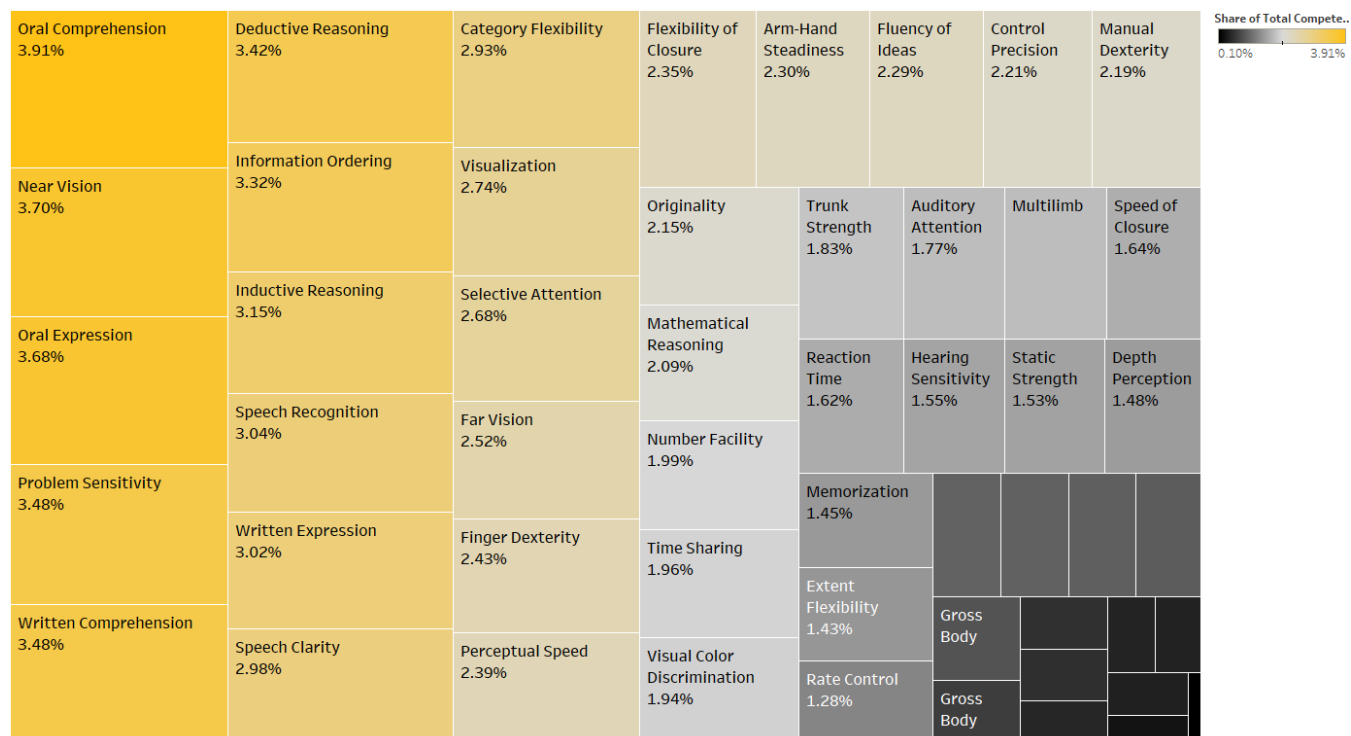
The consistently most productive segment was in metalworking machinery, while the steepest decline in productivity was seen in HVAC and commercial refrigeration equipment. Of the five most significant employment sectors within Wichita, three were growing, and two declined.

| Productivity                                                           |       |       |       |       |       |       |       |       |       |       |       |       |
|------------------------------------------------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Industry                                                               | 2010  | 2011  | 2012  | 2013  | 2014  | 2015  | 2016  | 2017  | 2018  | 2019  | 2020  | 2021  |
| Resin, synthetic rubber, and artificial synthetic fibers and filaments | 99.0  | 94.4  | 100.0 | 100.1 | 92.8  | 86.8  | 89.7  | 91.5  | 92.3  | 82.0  | 80.2  | 83.6  |
| Plastics products                                                      | 97.1  | 95.9  | 100.0 | 99.8  | 98.7  | 97.5  | 97.9  | 94.0  | 95.3  | 92.9  | 93.4  | 93.9  |
| Rubber products                                                        | 96.4  | 103.7 | 100.0 | 97.6  | 94.5  | 95.3  | 94.0  | 96.8  | 99.7  | 99.5  | 92.7  | 99.6  |
| Forging and stamping                                                   | 96.0  | 99.4  | 100.0 | 101.4 | 97.8  | 93.7  | 89.4  | 90.5  | 98.0  | 98.8  | 91.0  | 88.6  |
| Cutlery and handtools                                                  | 117.9 | 114.5 | 100.0 | 97.0  | 106.6 | 108.4 | 99.4  | 108.8 | 103.5 | 102.5 | 99.2  | 102.7 |
| Architectural and structural metals                                    | 103.2 | 97.5  | 100.0 | 99.1  | 99.7  | 100.7 | 102.6 | 105.3 | 101.6 | 100.8 | 106.6 | 102.7 |
| Boilers, tanks, and shipping containers                                | 96.9  | 98.2  | 100.0 | 97.7  | 97.2  | 95.4  | 95.4  | 102.2 | 104.6 | 102.6 | 104.1 | 103.3 |
| Machine shops; turned products; and screws, nuts, and bolts            | 95.6  | 98.2  | 100.0 | 98.3  | 96.9  | 94.4  | 94.0  | 100.5 | 105.6 | 100.5 | 97.4  | 107.8 |
| Coating, engraving, heat treating, and allied activities               | 104.1 | 107.6 | 100.0 | 98.5  | 100.5 | 93.8  | 91.0  | 91.2  | 95.1  | 94.7  | 88.1  | 106.4 |
| Other fabricated metal products                                        | 101.0 | 108.8 | 100.0 | 98.5  | 94.1  | 91.0  | 91.6  | 84.7  | 87.9  | 88.8  | 92.6  | 93.8  |
| Agriculture, construction, and mining machinery                        | 93.4  | 96.1  | 100.0 | 94.5  | 94.9  | 78.3  | 73.4  | 78.3  | 84.8  | 86.0  | 81.5  | 92.3  |
| Industrial machinery                                                   | 104.8 | 112.1 | 100.0 | 97.3  | 91.4  | 87.5  | 85.4  | 90.8  | 92.8  | 90.6  | 87.3  | 84.3  |
| Commercial and service industry machinery                              | 83.6  | 86.2  | 100.0 | 100.3 | 101.6 | 99.0  | 97.5  | 87.9  | 92.7  | 86.8  | 86.5  | 101.4 |
| HVAC and commercial refrigeration equipment                            | 93.8  | 92.8  | 100.0 | 101.2 | 91.6  | 91.4  | 87.2  | 86.6  | 86.7  | 83.5  | 82.7  | 78.1  |
| Metalworking machinery                                                 | 99.4  | 103.5 | 100.0 | 101.2 | 103.1 | 103.3 | 101.3 | 111.2 | 109.6 | 99.7  | 108.4 | 124.4 |
| Engine, turbine, and power transmission equipment                      | 78.1  | 88.2  | 100.0 | 89.5  | 86.5  | 86.7  | 80.1  | 83.7  | 86.1  | 82.7  | 76.5  | 85.3  |
| Other general purpose machinery                                        | 95.5  | 98.4  | 100.0 | 95.8  | 94.2  | 87.8  | 87.5  | 87.8  | 87.7  | 85.4  | 81.1  | 84.0  |
| Motor vehicle bodies and trailers                                      | 93.2  | 95.4  | 100.0 | 105.6 | 107.7 | 107.6 | 107.2 | 117.4 | 114.1 | 113.4 | 105.3 | 120.3 |
| Motor vehicle parts                                                    | 95.1  | 96.3  | 100.0 | 98.1  | 101.4 | 100.1 | 97.8  | 96.6  | 96.6  | 96.8  | 94.3  | 96.5  |
| Medical equipment and supplies                                         | 102.6 | 103.1 | 100.0 | 105.6 | 96.6  | 94.7  | 95.5  | 93.8  | 96.3  | 89.2  | 88.5  | 94.2  |
| Other miscellaneous manufacturing                                      | 117.2 | 112.4 | 100.0 | 101.5 | 103.5 | 101.7 | 101.6 | 93.4  | 95.1  | 91.0  | 93.3  | 98.8  |

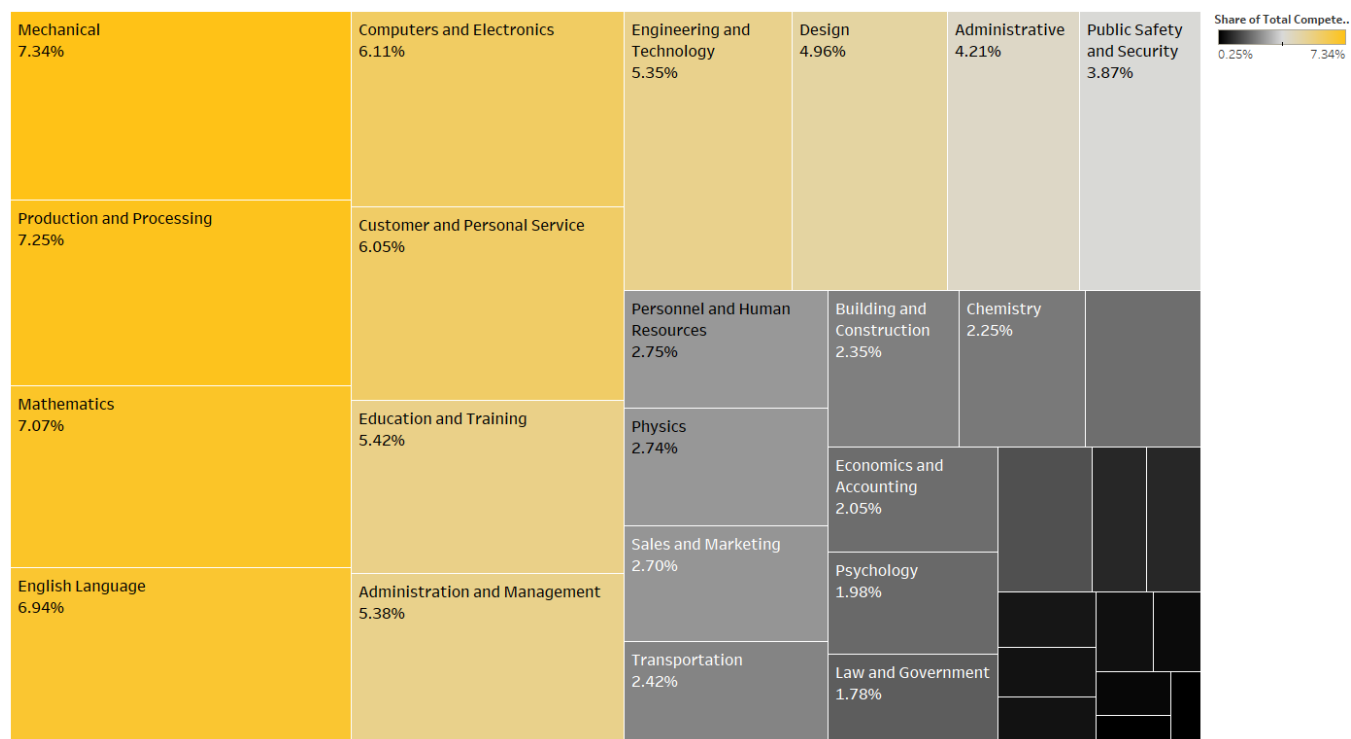
Source: CEDBR, BLS

Another component of the labor discussion is the skills, knowledge, and abilities required for the sector of the workforce. In the advanced manufacturing sector, the most important skills were oral comprehension and near vision. The most critical knowledge component was mechanical, production and processing, and mathematics. The top abilities were active listening, critical thinking, and reading comprehension.

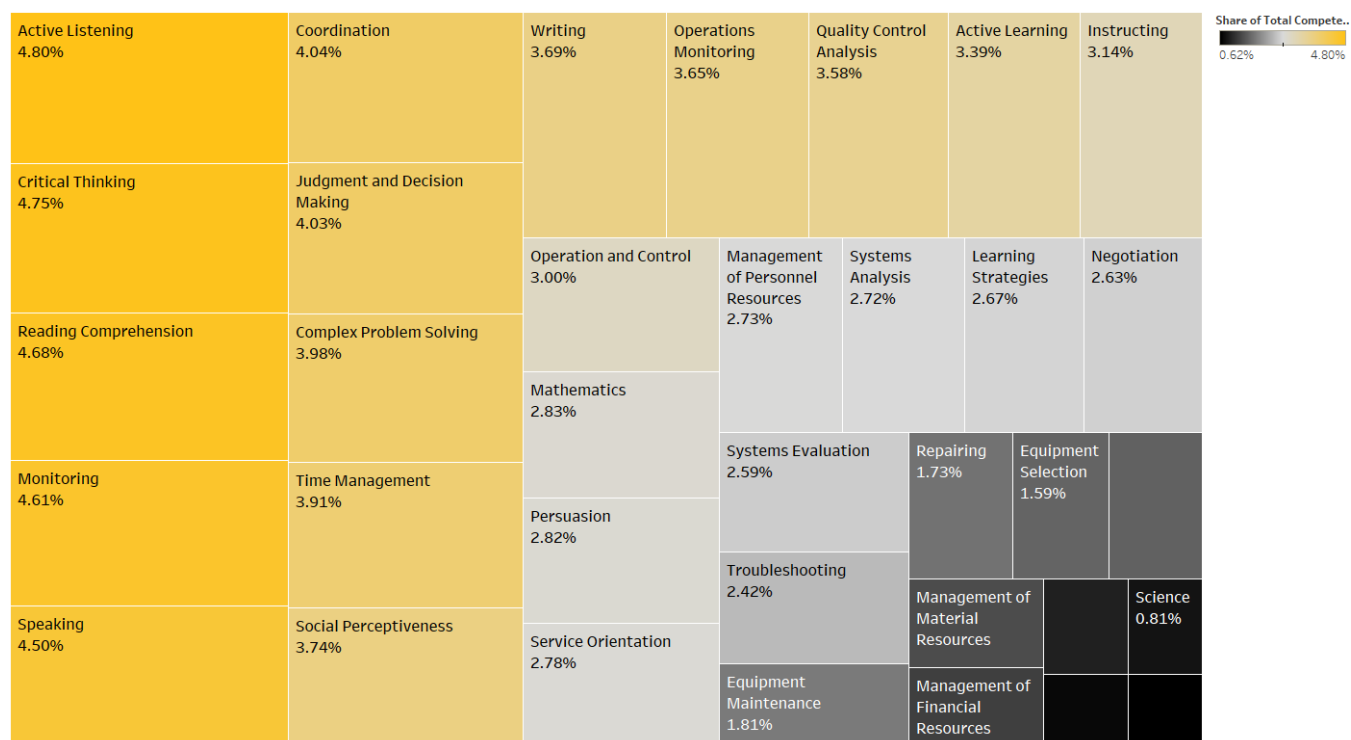
## Skills



## Knowledge



## Abilities



To summarize the labor conversation through the framework of this particular sector, it is important to consider the top employers. Therefore, a list of all organizations within this sector with 100 employees or more has been collected. With knowledge of these particular businesses' locations and workforce density, WAMPO can leverage this list to analyze what thoroughfares can be strengthened to propagate the industry.

| Key WAMPO players*             |                        |
|--------------------------------|------------------------|
| Company Name                   | Location Employee Size |
| Coleman Co Inc                 | 1,300                  |
| Hustler Turf Equipment         | 800                    |
| Hustler Turf Equipment Inc     | 700                    |
| CNH Wichita                    | 600                    |
| Excel Industries Inc           | 350                    |
| Metal-Fab Inc                  | 300                    |
| Precision Machining Inc        | 264                    |
| Katch                          | 250                    |
| Valence Chrome Plus Intl       | 250                    |
| Airxcel Inc                    | 210                    |
| Great Plains Industries Inc    | 200                    |
| Metal Finishing Co             | 200                    |
| Weckworth Manufacturing        | 200                    |
| Allied Crane LLC               | 150                    |
| Perfekta Inc                   | 150                    |
| XLT Smart Solutions            | 150                    |
| International Cold Storage     | 140                    |
| Pratt Recycling                | 138                    |
| Vornado Air LLC                | 130                    |
| Harlow Aerostructures LLC      | 125                    |
| WSM Industries                 | 125                    |
| National Plastics Color        | 112                    |
| Invista                        | 101                    |
| Aerospace Systems Cmpnents Inc | 100                    |
| AMETEK Advanced Industries     | 100                    |
| Chance Morgan Inc              | 100                    |
| Dynamic NC                     | 100                    |
| Quik Tek Machining             | 100                    |
| Source: CEDBR, Data Axle*      |                        |

\*This table uses Data Axle listings, under certain circumstances known establishments may have misrepresented employment counts. For more details see the 'Data Axle Limitations' document.

### Key WAMPO Thoroughfares

Using the list of major firms in the WAMPO region, the demand on the transportation system can be evaluated through three parameters; inbound goods, outbound goods, and the labor movement. When assessing the largest firm, Coleman, both the inbound and outbound goods will have a demand for heavy highway traffic. The main labor access corridor is on 37<sup>th</sup> St via I-135.



It is also to consider the commutes for laborers leaving the WAMPO region and returning after the completion of the workday. Hustler Turf Equipment in Newton is outside of the boundaries of the WAMPO region, but it is essential to consider the labor force commuting along I-135.

CNH (Case New Holland) Wichita is an agricultural equipment manufacturer with a large demand for heavy highway traffic. The main access corridor for labor commuting to this firm is Hoover Rd via K-42.



## Balance of Trade

Overall, the total value of advanced manufacturing imports increased from \$2.9 billion in 2018 to \$3.7 billion in 2020, then grew to \$4.1 billion in 2022. The largest subsector by value is ag & construction & machinery, which has almost doubled in size since 2019.

It is also interesting to note that the total value of Kansas exports increased from 2018 to 2020 and then decreased in 2021. Conversely, the total value of US exports increased steadily from 2018 to 2022. However, these figures are not directly related to the aerospace imports data and are included as additional context.

| Subsector                                                  | Imports - Advanced Manufacturing |                            |                            |                            |                            |
|------------------------------------------------------------|----------------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
|                                                            | 2018                             | 2019                       | 2020                       | 2021                       | 2022                       |
| 3321 Crowns/closures/seals & Other Packing Accessories     | \$390,260                        | \$387,274                  | \$349,057                  | \$844,578                  | \$1,727,322                |
| 3322 Cutlery & Handtools                                   | \$19,205,562                     | \$22,214,620               | \$22,216,016               | \$30,852,322               | \$38,050,414               |
| 3323 Architectural & Structural Metals                     | \$58,567,177                     | \$20,094,678               | \$73,587,985               | \$26,007,408               | \$53,794,137               |
| 3324 Boilers, Tanks & Shipping Containers                  | \$26,918,175                     | \$26,392,216               | \$15,136,811               | \$29,808,738               | \$60,646,525               |
| 3327 Bolts/nuts/screws/rivets/washers & Other Turned Prods | \$51,213,197                     | \$55,248,227               | \$46,128,066               | \$50,454,966               | \$73,982,760               |
| 3329 Other Fabricated Metal Products                       | \$371,388,412                    | \$377,500,068              | \$487,569,166              | \$651,495,638              | \$592,822,331              |
| 3331 Ag & Construction & Machinery                         | \$662,730,287                    | \$660,586,432              | \$712,673,851              | \$1,010,807,417            | \$1,343,640,258            |
| 3332 Industrial Machinery                                  | \$136,185,594                    | \$134,380,402              | \$117,874,798              | \$134,107,235              | \$119,705,522              |
| 3333 Commercial & Service Industry Machinery               | \$132,237,935                    | \$90,782,384               | \$84,838,453               | \$134,990,169              | \$117,934,539              |
| 3334 Hvac & Commercial Refrigeration Equipment             | \$85,956,786                     | \$75,239,292               | \$53,056,400               | \$136,214,067              | \$182,562,725              |
| 3335 Metalworking Machinery                                | \$65,154,038                     | \$101,300,513              | \$72,733,988               | \$76,818,791               | \$62,806,247               |
| 3336 Engines, Turbines & Power Transmsn Equip              | \$366,327,619                    | \$277,919,410              | \$350,111,221              | \$356,604,668              | \$234,392,478              |
| 3339 Other General Purpose Machinery                       | \$400,065,038                    | \$386,284,814              | \$309,522,295              | \$378,979,652              | \$485,378,892              |
| 3362 Motor Vehicle Bodies & Trailers                       | \$14,242,028                     | \$12,798,821               | \$13,217,079               | \$22,629,455               | \$42,555,820               |
| 3363 Motor Vehicle Parts                                   | \$250,064,630                    | \$247,405,950              | \$212,972,219              | \$264,598,713              | \$344,439,125              |
| 3391 Medical Equipment & Supplies                          | \$51,584,653                     | \$60,519,575               | \$86,752,391               | \$67,983,994               | \$60,174,029               |
| 3399 Miscellaneous Manufactured Commodities                | \$239,262,902                    | \$281,788,419              | \$276,011,197              | \$395,559,199              | \$332,689,271              |
| <b>Total Advanced Manufacturing</b>                        | <b>\$2,931,494,293</b>           | <b>\$2,830,843,095</b>     | <b>\$2,934,750,993</b>     | <b>\$3,768,757,010</b>     | <b>\$4,147,302,395</b>     |
| <b>Total US Exports</b>                                    | <b>\$2,536,145,273,678</b>       | <b>\$2,491,699,567,726</b> | <b>\$2,330,836,392,063</b> | <b>\$2,831,110,526,625</b> | <b>\$3,246,431,588,450</b> |

\*Data not available for all subsectors  
Source: CEDBR - USA Trade

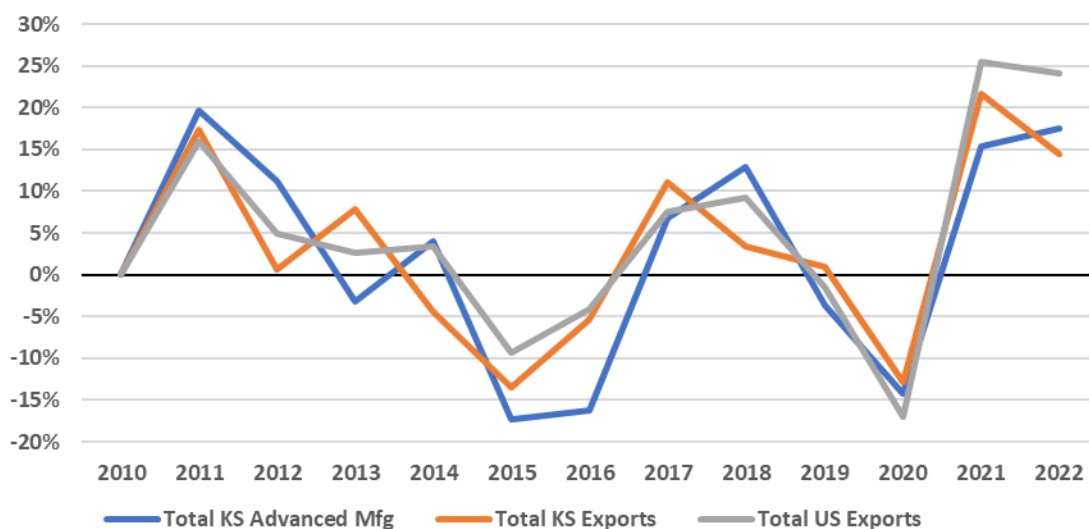
## Exports - Advanced Manufacturing

| Subsector                                                  | 2018                       | 2019                       | 2020                       | 2021                       | 2022                       |
|------------------------------------------------------------|----------------------------|----------------------------|----------------------------|----------------------------|----------------------------|
| 3321 Crowns/closures/seals & Other Packing Accessories     | \$1,050,391                | \$697,911                  | \$1,075,369                | \$172,331                  | \$804,605                  |
| 3322 Cutlery & Handtools                                   | \$14,064,195               | \$12,539,587               | \$13,070,265               | \$17,570,957               | \$15,841,743               |
| 3323 Architectural & Structural Metals                     | \$22,624,332               | \$19,897,216               | \$22,038,537               | \$22,025,750               | \$26,456,837               |
| 3324 Boilers, Tanks & Shipping Containers                  | \$50,021,219               | \$46,365,515               | \$55,049,663               | \$51,167,041               | \$57,620,497               |
| 3327 Bolts/nuts/screws/rivets/washers & Other Turned Prods | \$17,787,487               | \$13,792,887               | \$12,826,847               | \$11,492,369               | \$14,631,355               |
| 3329 Other Fabricated Metal Products                       | \$136,059,331              | \$143,299,329              | \$133,375,890              | \$125,711,456              | \$141,833,027              |
| 3331 Ag & Construction & Machinery                         | \$587,477,864              | \$533,752,450              | \$456,255,578              | \$531,663,220              | \$623,535,488              |
| 3332 Industrial Machinery                                  | \$75,213,319               | \$67,365,546               | \$71,328,470               | \$95,835,501               | \$92,288,915               |
| 3333 Commercial & Service Industry Machinery               | \$53,962,484               | \$49,252,182               | \$49,096,308               | \$43,642,350               | \$55,005,966               |
| 3334 Hvac & Commercial Refrigeration Equipment             | \$79,065,337               | \$64,944,650               | \$44,035,331               | \$55,191,298               | \$108,865,703              |
| 3335 Metalworking Machinery                                | \$34,057,832               | \$24,071,111               | \$17,796,359               | \$22,038,887               | \$34,591,264               |
| 3336 Engines, Turbines & Power Transmn Equip               | \$27,855,934               | \$50,702,695               | \$32,390,771               | \$37,097,117               | \$63,926,847               |
| 3339 Other General Purpose Machinery                       | \$243,560,362              | \$225,549,732              | \$195,670,394              | \$279,644,386              | \$314,392,150              |
| 3362 Motor Vehicle Bodies & Trailers                       | \$36,157,267               | \$33,777,047               | \$25,347,348               | \$49,484,607               | \$64,324,854               |
| 3363 Motor Vehicle Parts                                   | \$72,690,272               | \$71,171,954               | \$63,698,120               | \$87,995,631               | \$72,864,547               |
| 3391 Medical Equipment & Supplies                          | \$27,053,192               | \$51,804,925               | \$73,436,972               | \$30,847,142               | \$32,757,336               |
| 3399 Miscellaneous Manufactured Commodities                | \$70,703,499               | \$86,630,487               | \$69,242,549               | \$80,309,494               | \$69,909,791               |
| 3252 Resin, Syn Rubber, Artf & Syn Fibers/fil              | \$74,520,059               | \$77,133,122               | \$50,330,745               | \$28,841,416               | \$48,240,578               |
| 3261 Plastics Products                                     | \$147,557,044              | \$152,928,787              | \$133,844,248              | \$155,124,831              | \$176,374,147              |
| 3262 Rubber Products                                       | \$206,511,759              | \$191,586,822              | \$158,428,527              | \$208,931,492              | \$213,788,724              |
| <b>Total KS Advanced Mfg</b>                               | <b>\$1,977,993,179</b>     | <b>\$1,917,263,955</b>     | <b>\$1,678,338,291</b>     | <b>\$1,934,787,276</b>     | <b>\$2,228,054,374</b>     |
| <b>Total KS Exports</b>                                    | <b>\$11,581,768,320</b>    | <b>\$11,681,205,948</b>    | <b>\$10,405,315,895</b>    | <b>\$12,540,570,549</b>    | <b>\$13,965,084,671</b>    |
| <b>Total US Exports</b>                                    | <b>\$1,665,786,886,956</b> | <b>\$1,645,940,338,649</b> | <b>\$1,428,518,279,410</b> | <b>\$1,754,300,367,662</b> | <b>\$2,062,937,260,943</b> |

\*Data not available for all subsectors

Source: CEDBR - USA Trade

## Export Growth Relative to 2010



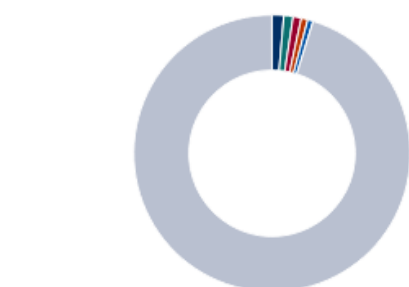
Source: CEDBR, USA Trade

## General US Trends

To assess the potential growth of the advanced manufacturing sector, this study examined five economic forces at the national level. Those broad economic conditions were then applied to the regional market, firms, and trends to provide the context of its economic competitiveness.

Overall, the US landscape in the manufacturing sector remains competitive, with no one company maintaining a majority share of the industry. In fact, only 3 of the top companies in the sector account for greater than 1%.

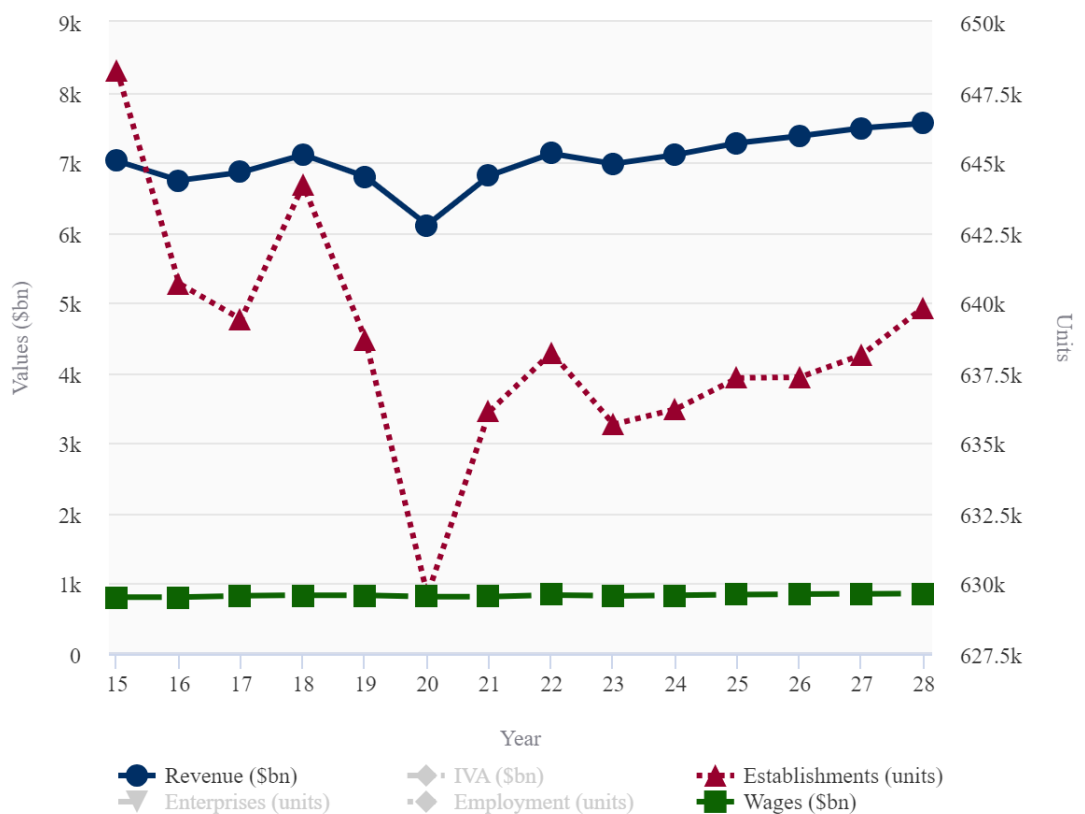
## Major Players



- 1.4% Boeing Co
- 1.1% Exxon Mobil
- 1.0% Ford Motor Co
- 0.8% General Motors Company
- 0.6% Pepsico
- 95.2% Other

Manufacturing  
Source: IBISWorld

Industry Performance 2015–2028



Manufacturing  
Source: IBISWorld

## Threat of new entrants

- **High capital requirements:** The advanced manufacturing industry in Wichita is characterized by high barriers to entry, which make it difficult for new companies to enter the market. For example, setting up a new advanced manufacturing facility can range from \$10 million to \$100 million. However, there are several local institutional efforts to remediate these barriers, such as Deloitte's Smart Factory along with Wichita State University's GoCreate maker lab.
- **Government regulations:** The advanced manufacturing industry is heavily regulated, making it difficult for new companies to comply with all the requirements. For example, the Environmental Protection Agency (EPA) regulates the emissions of pollutants from advanced manufacturing facilities.
- **Proprietary technology:** The advanced manufacturing industry is characterized by proprietary technology, which gives existing companies a competitive advantage. For example, Wichita-based Coleman Industries has proprietary technology in designing and manufacturing outdoor equipment.

## Threat of substitutes

- Low threat of substitutes: The threat of substitutes in the advanced manufacturing industry is low, as there are no close substitutes for advanced manufacturing products and services. For example, there is no other way to manufacture products with the same level of precision, efficiency, and quality as advanced manufacturing.

### Bargaining power of buyers

- Moderate bargaining power of buyers: The bargaining power of buyers in the advanced manufacturing industry is moderate, as there are a limited number of major buyers, such as aerospace companies, defense contractors, and medical device manufacturers. However, buyers have some bargaining power, as they can choose to buy from other suppliers if they are unsatisfied with the price or quality of the products or services.

### Bargaining power of suppliers

- Moderate bargaining power of suppliers: The bargaining power of suppliers in the advanced manufacturing industry is moderate, as there are a limited number of major suppliers, such as machine tool manufacturers, materials suppliers, and software developers. However, suppliers have some bargaining power, as they can choose to sell to other companies if they are unsatisfied with the price or volume of orders.

### Rivalry among existing firms

- High rivalry among existing firms: The rivalry among existing firms in the advanced manufacturing industry is intense, as a limited number of major companies compete for a share of the market.

The advanced manufacturing industry in Wichita is a competitive sector with high rivalry among existing firms. The industry is also characterized by high barriers to entry, which make it difficult for new companies to enter the market. The threat of substitutes is low, as there are no close substitutes for advanced manufacturing products and services. The bargaining power of buyers and suppliers is moderate.

The advanced manufacturing industry is a vital part of the Wichita economy and a significant employer in the area. The industry is also a source of innovation and technology and plays an important role in the national and global economy.

Some additional factors contribute to the competitive landscape of the advanced manufacturing industry in Wichita:

- The presence of a skilled workforce: Wichita has a strong manufacturing workforce with a deep understanding of advanced manufacturing technologies.
- The availability of resources: Wichita has a strong infrastructure to support advanced manufacturing, including a robust supply chain, a network of research and development institutions, and a skilled workforce.

These factors make Wichita an attractive location for advanced manufacturing companies. In addition, the city has a strong track record of supporting the industry, and it offers several advantages that make it an excellent place to do business.